

## 2 EVALUATING MANAGEMENT

Company KOHL'S CORPORATION

(KSS)

01/05/06

		1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	LAST 5 YEAR AVG.	TREND	
		1995	1990	1997	1990	1999	2000	2001	2002	2003			UP	DOWN
/	<ul> <li>% Pre-tax Profit on Sales</li> <li>(Net Before Taxes ÷ Sales)</li> </ul>	6.4	7.2	7.7	8.6	9.2	9.8	10.7	11.3	9.3	10.0	10.2		EVEN
	8 % Earned on Equity (E/S ÷ Book Value)	17.7	19.8	15.0	16.1	15.0	16.6	17.4	18.0	14.0	14.7	16.1		DOWN

## **3** PRICE-EARNINGS HISTORY as an indicator of the future

	PRESE	INT PRICE	a building block for tran: 43.940	HIGH THIS YEAR		LOW TH	IS YEAR	43.630
	A	ICE B	C	D	E	F	G	Н
Year			Earnings Per	HIGH	nings Ratio	Dividend Per	% Payout F ÷ C X 100	% High Yield F ÷ B X 100
	HIGH	LOW	Share	A ÷ C	B ÷ C	Share		-
2000	72.2	34.1	1.10	65.6	31.0	0.000	0.0	0.0
2001	72.2	42.0	1.45	49.8	29.0	0.000	0.0	0.0
2002	78.8	44.0	1.87	42.1	23.5	0.000	0.0	0.0
2003	65.4	40.8	1.73	37.8	23.6	0.000	0.0	0.0
2004	54.1	39.6	2.12	25.5	18.7	0.000	0.0	0.0
TOTAL		200.5		220.8	125.8		0.0	
AVERAGE		40.1	l	44.2	25.2		0.0	
	CE EARNINGS RAT						19.4	
	[17.29] Base				Current	P/E Based or	n Last 4 qt	r. EPS [2. PEG=
LOW PRICE N (a) Avg. Lo (b) Avg. Lo	w P/E 25.2	E7 as adj.)	X Estimated Low Ear 40.1 (387)	nings/Share _	2.12 2.	26 = \$	40.7	
(c) Recent	Severe Market Low Pr	ice =	39.6					
		Dresent Divid	= 0	.000	=	0.0		
(d) Price Di	vidend Will Support	Present Divd.						
	vidend Will Support	High Yield (H)	C	.000			= \$	<b>39.6</b>
Selected Es	timate Low Price	High Yield (H)	0.6 Low Form			Range. 1/3 of Ra		<b>39.6</b> (4B1) <b>15.6</b> 4CD)
Selected Es <b>ZONING</b> (4A1)	timate Low Price	High Yield (H) ice Minus 39	D.6 Low Fore	ecast Price Equals	62.2 (C)		ange =(	(4B1) 15.6 4CD)
Selected Es ZONING 101.8 (4A1) (4C2)	timate Low Price	High Yield (H) ice Minus 39	9.6 Low Ford BB1) to	ecast Price Equals	62.2 (C)	Range. 1/3 of Ra	ange =(	(4B1) 15.6 4CD)
Selected Es ZONING 101.8 (4A1) (4C2) (4C3)	timate Low Price High Forecast Pr Lower 1/3 = (4B1)	High Yield (H)	9.6 Low Ford BB1) to	ecast Price Equals 55.2 86.2	62.2 (C)	Range. 1/3 of Ra	ange =(	(4B1) 15.6 4CD)
Selected Es ZONING 101.8 (4A1) (4C2) (4C3)	High Forecast Pr High Forecast Pr Lower 1/3 = Middle 1/3 = Upper 1/3 =	High Yield (H) ice Minus 39 (4 39.6 55.2 86.2	0.6         Low Form           (B1)         to           to	ecast Price Equals 55.2 86.2	(Buy) 1 (Aat) (Sell)	Range. 1/3 of Ra Note: Ranges of Buy	ange =(	(4B1) 15.6 4CD)
Selected Es ZONING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F	High Forecast Pr High Forecast Pr Lower 1/3 = (4B1) Middle 1/3 = Upper 1/3 =	High Yield (H) ice Minus 39.6 39.6 55.2 86.2 43	0.6         Low Form           (B1)         to           to	ecast Price Equals 55.2 86.2 101.8	(Buy) 1 (Aat) (Sell)	Range. 1/3 of Ra	ange =(	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b>
Selected Es ZONING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F	High Forecast Pr           Lower 1/3 =         (4B1)           Middle 1/3 =            Upper 1/3 =            Price of            -SIDE RATIO (Potent	High Yield (H) ice Minus 39.6 39.6 55.2 86.2 43	9.6         Low Form           IB1)         to           to	ecast Price Equals 55.2 86.2 101.8 is ir	(C) (C) (Buy) 1 (Maybe) (4A1) (Sell) n the	Range. 1/3 of Ra Note: Ranges of Buy	ange =( <b>changed to 2</b> 5)	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b>
Selected Es ZONING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F UP-SIDE DOWN High Price (	High Forecast Pr         Lower 1/3 =       (4B1)         Middle 1/3 =          Upper 1/3 =          Price of          -SIDE RATIO (Potent 4A1)       101.8	High Yield (H) ice Minus 39 (4 39.6 55.2 86.2 43 ial Gain vs. Risk of L Minus Present Pri	0.6     Low Fore       IB1)     to       to	ecast Price Equals 55.2 86.2 101.8 is ir 40	62.2 (C) (Buy) 1 (Maybe) (4A1) (Sell) n the 57.9	Range. 1/3 of Ra Note: Ranges of Buy	ange =( changed to 2 5) 13.3	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b>
Selected Es ZONING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F UP-SIDE DOWN High Price ( Present Price	High Forecast Pr         Lower 1/3 =         Middle 1/3 =         Upper 1/3 =         Price of         -SIDE RATIO (Potent 4A1)         101.8	High Yield (H) ice Minus 39 (4 39.6 55.2 86.2 43 ial Gain vs. Risk of L Minus Present Pri Minus Low Pric	0.6     Low Form       IB1)     to       to	ecast Price Equals 55.2 86.2 101.8 is ir 40 5 =	62.2 (C) (Buy) 1 (Maybe) (4A1) (Sell) n the 57.9 4.3	Range. 1/3 of Ra Note: Ranges of Buy (4C3	ange =( <b>changed to 2</b> 5)	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range
Selected Es ZONING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F UP-SIDE DOWN High Price ( Present Price PRICE TARGET	High Forecast Pr         Lower 1/3 =         Middle 1/3 =         Upper 1/3 =         Price of         -SIDE RATIO (Potent 4A1)         101.8         43.940         (Note: This shows the	High Yield (H) ice Minus 39 (4 39.6 55.2 86.2 43 ial Gain vs. Risk of L Minus Present Pri Minus Low Pric	0.6     Low Form       IB1)     to       to	ecast Price Equals 55.2 86.2 101.8 is ir 40 5 =	62.2 (C) (Buy) 1 (Maybe) (4A1) (Sell) n the 57.9 4.3	Range. 1/3 of Ra Note: Ranges of Buy (4C3	ange =( changed to 2 5) 13.3	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range
Selected Es Solution State St	High Forecast Pr         Lower 1/3 =       (4B1)         Middle 1/3 =          Upper 1/3 =          Price of          -SIDE RATIO (Potent 4A1)       101.8         (Note: This shows th 4A1)       101.8	High Yield       (H)         ice Minus       39         39.6       (4)         55.2       86.2         43       43         ial Gain vs. Risk of L       43         Minus Present Pri       (Minus Low Price         winus Low Price       9         a potential market price       (4)         = (       (1)	0.6       Low Form         IB1)       to         to	ecast Price Equals 55.2 86.2 101.8 is ir 40 5 =	62.2 (C) (Buy) 1 (Maybe) (4A1) (Sell) n the 57.9 4.3	Range. 1/3 of Ra Note: Ranges of Buy (4C3	ange =( schanged to 2 5) 13.3 (4D) 131.7	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range
Selected Es <b>ZONING</b> 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F <b>PUP-SIDE DOWN</b> High Price ( Present Price PRICE TARGET High Price ( Present Market	High Forecast Pr         Lower 1/3 =       (4B1)         Middle 1/3 =          Upper 1/3 =          Price of          -SIDE RATIO (Potentit 4A1)       101.8         43.940       (Note: This shows the 4A1)         (Note: This shows the 4A1)       101.8         et Price       43.9	High Yield       (H)         ice Minus       39         39.6       (4)         55.2       86.2         43       43         ial Gain vs. Risk of L       43         Minus Present Pri       (Minus Low Price         winus Low Price       9         a potential market price       (4)         = (       (1)	9.6       Low Ford         IB1)       to         to	ecast Price Equals 55.2 86.2 101.8 is in 40 5 = ver the next five yea 102 × 100 = ( Rela	62.2 (C) (Buy) 1 (Maybe) (4A1) (Sell) n the 57.9 4.3 ars in simple interes 231.7 ttive Value:	Range. 1/3 of Ra Note: Ranges of Buy (4Ci (4Ci (4Ci (4Ci (4Ci (4Ci (4Ci (4Ci	ange =( thanged to 2 5) 13.3 (4D) 131.7 (4E) . Relative	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 % Appreciatic <b>Value: 49</b>
Selected Es 20NING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F PUP-SIDE DOWN High Price ( Present Price PRICE TARGET High Price ( Present Mark	High Forecast Pr         Lower 1/3 =       (4B1)         Middle 1/3 =          Upper 1/3 =          Price of          -SIDE RATIO (Potent       43.940         (Note: This shows th       101.8         (Note: This shows th       101.8         et Price       43.9         OTENTIAL	High Yield       (H)         ice Minus       39         39.6       (4)         55.2       86.2         43       (4)         ial Gain vs. Risk of L       (4)         Minus Present Pri       (4)         Minus Low Price       (4)         appendix       (4)         (4)       (4)         (5)       (4)         (4)       (4)         (5)       (4)         (6)	9.6       Low Formation         to	accast Price Equals         55.2         86.2         101.8	62.2 (C) (Buy) 1 (Maybe) (4A1) (Sell) n the 57.9 4.3 ars in simple interes 231.7 titive Value: al return. It provides a sta	Range. 1/3 of Ra Note: Ranges of Buy (4Ci (4Ci (4Ci (4Ci (4Ci (4Ci (4Ci (4Ci	ange =( thanged to 2 5) 13.3 (4D) 131.7 (4E) . Relative me and growth stocks.	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 % Appreciatio <b>Value: 49</b>
Selected Es 20NING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F PUP-SIDE DOWN High Price ( Present Price Present Price Present Market S-YEAR PO	High Forecast Pr         Lower 1/3 =       (4B1)         Middle 1/3 =          Upper 1/3 =          Price of          -SIDE RATIO (Potenti       4A1)         4A1)       101.8         (Note: This shows th       4A1)         4A1)       101.8         OTENTIAL       ar's Dividend \$	High Yield       (H)         ice Minus       39         39.6       55.2         86.2       43         ial Gain vs. Risk of L       43         Minus Present Pri       1000000000000000000000000000000000000	9.6       Low Formation         to	accast Price Equals         55.2         86.2         101.8	(Buy)     (Maybe)     (4A1) (Sell)     (58ll)     (4A1) (Sell)     the     57.9     4.3     ars in simple interes     231.7     tive Value:     a simple rate; use the ta	Range. 1/3 of Ra Note: Ranges of Buy (4C: = st terms.) ) - 100 = 55.9% Proj indard for comparing inco	ange =( changed to 2 5) 13.3 (4D) 131.7 (4E) . Relative me and growth stocks. a compound rate.	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 % Appreciatio <b>Value: 49</b>
Selected Es Solution State St	High Forecast Pr         Lower 1/3 =       (4B1)         Middle 1/3 =          Upper 1/3 =          Price of          -SIDE RATIO (Potent       4A1)         4A1)       101.8         (Note: This shows th'         4A1)       101.8         OTENTIAL	High Yield       (H)         ice Minus       39         39.6       (4)         55.2       86.2         43       43         ial Gain vs. Risk of L       43         Minus Present Pri       (H)         Minus Low Price       Minus Low Price         940       = (         7his combines price apprect       0.000         43.940       (H)	9.6         Low Form           IB1)         to           to	ecast Price Equals 55.2 86.2 101.8 is in 40 5 = for the next five year $1 \times 100 = ($ Rela 10 100 = 0 100	(Buy)     (Maybe)     (4A1) (Sell)     (58ll)     (4A1) (Sell)     the     57.9     4.3     ars in simple interes     231.7     tive Value:     a simple rate; use the ta	Range. 1/3 of Ra Note: Ranges of Buy (4C3 = st terms.) ) - 100 = 55.9% Proj indard for comparing inco ble below to convert to	ange =( changed to 2 5) 13.3 (4D) 131.7 (4E) . Relative me and growth stocks. a compound rate.	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 % Appreciatio <b>Value: 49</b>
Selected Es Solution State St	High Forecast Pr         Lower 1/3 =       (4B1)         Middle 1/3 =          Upper 1/3 =          Price of          -SIDE RATIO (Potent       4A1)         4A1       101.8         4A1       101.8         et Price       43.940         (Note: This shows th         4A1)       101.8         et Price       43.9         OTENTIAL	High Yield       (H)         ice Minus       39         39.6       (4)         55.2       86.2         43       43         ial Gain vs. Risk of L       43         Minus Present Pri       Minus Low Price         Minus Low Price       940         = (       940         This combines price apprect       0.000         43.940       43.940	9.6         Low Form           IB1)         to           to	accast Price Equals         55.2         86.2         101.8	(Buy)     (Maybe)     (4A1) (Sell)     (58ll)     (4A1) (Sell)     the     57.9     4.3     ars in simple interes     231.7     tive Value:     a simple rate; use the ta	Range. 1/3 of Ra Note: Ranges of Buy (4C3 = st terms.) ) - 100 = 55.9% Proj indard for comparing inco ble below to convert to	ange =( changed to 2 5) 13.3 (4D) 131.7 (4E) . Relative me and growth stocks. a compound rate.	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 % Appreciation <b>Value: 49</b> Price
Selected Es Selected Es 20NING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F 0 UP-SIDE DOWN High Price ( Present Price Price TARGET High Price ( Present Price ( Present Price ( Present Full Yea Present Full Yea Present Price o B AVERAGE YIEI Avg. Earnings	High Forecast Pr         Lower 1/3 =         Lower 1/3 =         Upper 1/3 =         Price of	High Yield         (H)           ice Minus         39           39.6         55.2           86.2         43           ial Gain vs. Risk of L         43           Minus Present Pri         Minus Low Price           Minus Low Price         940           940         = (           0.000         43.940           ARS         3.22           ETURN OVER NEXT F	9.6       Low Ford         IB1)       to         to	accast Price Equals         55.2         86.2         101.8	(Buy)     (Maybe)     (Maybe)     (4A1) (Sell)     h the     57.9     4.3 ars in simple interes 231.7     tive Value: a simple rate; use the ta     0.0     (5A)     Pre-	Range. 1/3 of Ra Note: Ranges of Buy (4C (4C ) (4C ) - 100 = 55.9% Proj Indad for comparing inco bible below to convert to esent Yield or % Retu	ange =( changed to 2 5) 13.3 (4D) 131.7 (4E) . Relative me and growth stocks. a compound rate. urned on Purchase =	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 %Appreciatic <b>Value: 49</b> .Price <b>0.0</b> %
Selected Es Selected Es Solution Selected	High Forecast Pr         Lower 1/3 =         Lower 1/3 =         Upper 1/3 =         Orice of	High Yield       (H)         ice Minus       39         39.6       55.2         86.2       43         ial Gain vs. Risk of L       43         Minus Present Pri       Minus Low Price         minus Present Pri       940         = (       940         = (       940         = (       0.000         43.940       43.940         ARS       3.22	9.6       Low Ford         Ibit       to         to       to         to       to         .940       to         oss)       to         ice       43.9         .940       39.0         rice appreciation or       2.317         iation with dividend yield       Note: Res         =       0.000         X Avg. % Pay         FIVE YEARS	ecast Price Equals 55.2 $86.2$ $101.8$ is in 40 $=$ rer the next five yea 100 + 100 = ( Rela 100 + 100 = - Rela 100 + 100 = - $100 + 100 = -$ $100 + -$ $1$	<u>62.2</u> (C) (Buy) 1 (Maybe) (4A1) (Sell) n the <u>57.9</u> 4.3 ars in simple interes 231.7 <b>Ative Value:</b> a simple rate; use the ta 0.0 Pro- (5A) Pro- Present Price \$	Range. 1/3 of Ra Note: Ranges of Buy (4Ci = st terms.) ) - 100 = 55.9% Proj undard for comparing inco ble below to convert to esent Yield or % Retu	ange =( changed to 2 5) 13.3 (4D) 131.7 (4E) . Relative me and growth stocks. a compound rate. urned on Purchase = P.A.R.	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 % Appreciatio <b>Value: 49</b> Price <b>0.0</b> %
Selected Es 20NING 101.8 (4A1) (4C2) (4C3) (4C4) Present Market F PUP-SIDE DOWN High Price ( Present Price Present Price FRICE TARGET High Price ( Present Full Yea Present Full Yea Present Price o B AVERAGE YIEI Avg. Earnings i C ESTIMATED AV	High Forecast Pr         Lower 1/3 =         Lower 1/3 =         Upper 1/3 =         Opper 1/3 =         Price of         -SIDE RATIO (Potent 4A1)         43.940         (Note: This shows th 4A1)         101.8         et Price         43.5         OTENTIAL         ar's Dividend \$         f Stock         Per Share Next 5 Year         VERAGE ANNUAL RE ation Potential         4         5	High Yield         (H)           ice Minus         39           39.6         55.2           86.2         43           ial Gain vs. Risk of L         Minus Present Pri           Minus Present Pri         Minus Low Price           940         = (           940         = (           0.000         43.940           ARS         3.22           ETURN OVER NEXT F         E)           131.7	9.6       Low Ford         IB1)       to         to	ecast Price Equals 55.2 $86.2$ $101.8$ is in 40 $=$ ver the next five yea 100 + 100 = ( Relation of total uits are expressed as a 100 + 100 = - $100 + 100 = -$ $100 + -$ $100$	$\frac{62.2}{(C)}$ $(Buy) P$ $(Maybe)$ $(4A1) (Sell)$ $(4A1) (Sell)$ $(4A1) (Sell)$ $(4A1) (Sell)$ $(57.9)$ $4.3$ ars in simple interest $231.7$ $(51) Provides a state that the the the the the the the the the th$	Range. 1/3 of Ra Note: Ranges of Buy (4C3 = st terms.) ) - 100 = 55.9% Proj andard for comparing inco bile below to convert to esent Yield or % Retu 0.0 43.940	ange =( changed to 2 5) 13.3 (4D) 131.7 (4E) . Relative me and growth stocks: a compound rate. urned on Purchase = P.A.R. 1 0.0%	(4B1) <b>15.6</b> 4CD) <b>5%/50%/25%</b> Range To 1 %Appreciation <b>Value: 49</b> 

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KOHL'S CORP.	NYSE-K	(SS		R P	ecent Rice	48.15	P/E Rati	₀ <b>19</b> .	3 (Traili Medi	ing: 21.4 an: 35.0 <b>)</b>	RELATIVE P/E RATIO		7 DIV'D YLD		Nil	/ALUI LINE		
TIMELINESS 2 Lowered 4/15/05	High: Low:	6.9 4.9	6.9 4.8	10.5 6.3	18.8 9.1	30.8 16.2	40.6 28.6	66.5 33.7	72.2 41.9	78.8 44.0	65.4 42.4	54.1 39.6	58.9 43.6				t Price 2009	
SAFETY 3 New 2/25/94	LEGE	NDS														2000	2009	
TECHNICAL 4 Lowered 11/4/05	2-tor-1 s	7.0 x "Cash elative Pric plit 4/96	e Strength															160 120
BETA .95 (1.00 = Market) 2008-10 PROJECTIONS	2-for-1 s 2-for-1 s Options:	plit 4/00		_				2-for-1										100 80
Ann'i To Price Gain Return	al Shaded	area indica	ates recess	sion					PhPn <sub>II</sub> I	անկե								
High 115 (+140%) 24% Low 75 (+55%) 12%	·					0. fee 1		III – .				I <sup>₩</sup> ŢĨı <sup>ŢıŦŀ</sup> Ĩı	, IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII					50 40
Insider Decisions							իկիկի			[								30
to Buy 0 0 0 0 0 0 0 0	<b>A</b> 0																	20
Options         0         0         0         1         1         0         2         0           to Sell         0         0         0         1         0         0         2         0	0									••					% TO	 [. retur	 N 10/05	_15
Institutional Decisions 402004 102005 2020	15 -								•••	•••••	••••						VL ARITH.	
to Buy 234 243 25 to Sell 227 235 24	3 shares	20 -					·••••	•		1.1			III.III		1 yr. 3 yr.	-5.2 -17.7	13.2 85.3	F
Hid's(000) 280272 286338 28789	0			աստ						<b></b>				2000	5 yr.	-11.2	61.3	
<b>1989 1990 1991 199</b> 3.48 4.00 3.1		<b>1994</b> 5.29	<b>1995</b> 6.53	<b>1996</b> 8.08	<b>1997</b> 9.70	<b>1998</b> 11.62	1999 13.97	<b>2000</b> 18.52	2001 22.35	27.04	<b>2003</b> 30.23	<b>2004</b> 34.08	2005 38.85	2006 45.00	Sales pe	ELINE PU Arsh A	B., INC.	08-10 67.75
	1 .27	.33	.39	.50	.63	.83	1.06	1.50	1.95	2.47	2.43	2.97	3.40	3.95		low"per s	sh	6.25
	5 .19	.23	.28	.35	.46	.59	.77	1.10	1.45	1.87	1.72	2.12	2.45	2.85		s per sh		4.75
	 1 .90	1.14	1.39	1.75	3.03	3.67	 5.17	6.63	8.33	10.41	12.32	14.47	Nil 16.95	Nil 19.80		ecl'd per due per sl		Nii 31.75
216.42 215.79 292.		294.04	294.95	295.68	315.52	316.79	326.20	332.17	335.14	337.32	340.14	343.35	346.00	349.00		n Shs Out		358.00
19	-	24.9	21.8	25.5	32.6	40.6	46.1	49.3	42.2	35.3	30.8	22.2 1.18	Bold fig	ures are Line	-	I'l P/E Rat		20.0
1.: 	0 1.60	1.63	1.46	1.60	1.88	2.11	2.63	3.20	2.16	1.93	1.76	1.10		ates		P/E Ratio		1.35 Nil
CAPITAL STRUCTURE as of 7			1925.7	2388.2	3060.1	3681.8	4557.1	6152.0	7488.7	9120.3	10282	11701	13450	15700	-			24250
Total Debt \$1141.7 mill. Due in LT Debt \$1036.2 mill. LT Inte			32.8%	32.6%	33.1%	33.5%	33.9%	34.1%	34.3%	34.4%	33.0%	35.2%	35.5%	35.5%	Gross M	•		36.0%
Incl. \$110.3 mill. capitalized least			9.5% 128	9.8% 150	10.3%	11.1% 213	11.8% 259	12.7% 320	13.4%	14.1% 457	12.3% 542	13.0% 637	13.5% 732	13.5% 835		ng Margin of Stores		14.0% 1150
(LT interest earned: 21.4x; total interest coverage: 19.9x)	(16% (	of Cap'l)	81.0	102.5	141.3	192.3	258.1	372.1	495.7	643.4	591.2	730.4	855	1000	Net Prof		,	1685
Leases, Uncapitalized Annual	entals \$31/	1.6 mill	40.8%	40.2%	39.9%	39.3%	38.7%	38.5%	38.0%	37.8%	37.8%	37.8%	37.5%	37.8%	Income			38.0%
No Defined Benefit Pension P		+.0 11111.	4.2%	4.3%	4.6%	5.2% 559.2	5.7% 732.1	6.0% 1198.6	6.6% 1584.0	7.1%	5.7% 1902.4	6.2% 2187.3	6.4% 2440	6.4% 3020	Net Prof Working	it Margin   Cap'l (\$n	nill)	6.9% 5830
Pfd Stock None			187.7	312.0	310.4	310.9	495.0	803.1	1095.4	1058.8	1076.0	1103.4	1000	1095	Long-Te	rm Debt (	\$mill)	1090
Common Stock 344,665,544 sl	c		410.6	517.5 13.4%	954.8 12.1%	1162.8 13.8%	1685.5 12.5%	2202.6 13.2%	2791.4	3511.9 14.7%	4191.3 11.8%	4966.7 12.5%	5870 13.0%	6915 13.0%		uity (\$mill) on Total C		11355 14.0%
as of 8/31/05			19.7%	19.8%	14.8%	16.5%	15.3%	16.9%	17.8%	18.3%	14.1%	14.7%	14.5%	14.5%		on Shr. Eq		15.0%
MARKET CAP: \$17 billion (La CURRENT POSITION 2003		7/30/05	19.7%	19.8%	14.8%	16.5%	15.3%	16.9%	17.8%	18.3%	14.1%	14.7%	14.5% Nil	14.5% Nil		l to Com I Is to Net F		15.0% Nil
(\$MILL.) Cash Assets 112.7	116.7	110.3	BUSIN	 FSS: K	ohľs Co	poration	operat	oc 731	family_0	riented	full-time	, 75,000 p						
Receivables 1150.2 Inventory (LIFO) 1607.0	1389.6 1947.0	1296.4 2197.4	special	ty depart	ment sto	res in virtu	ially all	areas of	the U.S.	except	& direct	ors own	10.8%	of stock;	Montag	& Caldw	/ell, 5.39	% (3/05
Other <u>154.9</u> Current Assets <u>3024.8</u>	<u>190.1</u> 3643.4	$\frac{229.3}{3833.4}$				nd Florida. pricing. '(						Chairman /lansell. I						
Accts Payable 532.6	704.7	966.6	32%; n	nen's app	parel, 19	%; home p	oroducts	/housewa	ares, 199	%; chil-	Ridgewo	ood Drive,	Menon	nonee Fa	alls, Wisc	onsin 530		
Debt Due         12.5           Other         577.3	3.5 747.9	105.5 569.2				cessories, bly 1						262-703-7 ds and					ndico	aro
		1641.3				ease f						p for f				leitha	nuise	are
of change (per sh) 10 Yrs.		'08-'10	ter.	The c	ompai	ny esti	mate	s that	it ea	rned		în tw						
Sales 21.0% 2 "Cash Flow" 25.5% 2		4.5% 5.5%				hare i recast	~ ~			-		e <b>s in</b> montl			-		_	
Dividends		6.5% Nil	the	retail	er is	perform	ming	well,	we	have	store	s in t	the (	Orlan	do ar	nd Ja	ckson	ville
		7.0%				conserv out con						ets. T trate t						
Fiscal QUARTERLY SALES ( Year Begins Apr.Per Jul.Per Oct.F	er Jan.Per	Full Fiscal Year	have	cut	our fi	scal 20	)05 a	nd^20	)06 (j	/ears	few y	ears.	The	entry	into	Florid	a lef	t the
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<b>2003</b> 2118 2208 2394 <b>2004</b> 2380 2498 2744	3562 4079	10282.1 11700.6	\$0.0	5 and	\$0.10	, respe	ctive	ly. Ev	en so,	our		as stat						
2005 2743 2888 3119	4700	13450				s still of prof						and w						
2006 3100 3350 3750	5500	15700 Full				of prof cal 200					÷ .	s to ad so exp						
Fiscal EARNINGS PER SHA Year Begins Apr.Per Jul.Per Oct.P		Full Fiscal Year	pany	's tar	get of	\$2.42-	\$2.50	).			whick	n serv	es m	arket	s of 1	100,00	0-150	,000
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<b>2003</b> .32 .33 .3 <b>2004</b> .32 .45 .4		1.72 2.12	its I	3eauty	y_dep	artmer	ît_(ir	n a pa	artner	ship	will o	pen m	iore i	n the	comin	ig yea	rs.	
2005 .36 .54 <b>.4</b>	1.11	2.45				der) to 5 <i>Chap</i>						's sha near						
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2002 NO DIVIDEND	6		not	been	ŝhopp	ers at		ıl's. M	leanw	hile,		fers ab						opre-
2002 NO DIVIDEND 2003 BEING PAID 2004	3		not the o	been compa	shopp ny is	ers at also ir	icrea	ıl's. M sing it	leanw ts priv	hile, vate-	ciatio	on pote	ential		ge 3- t	:o 5-y€	ear ap	
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Solomon's Select

# Kohl's Corporation (KSS)

Expect Great Things...

Following on the heels of our holiday rendition of "Great Expectations" the corporate motto for Kohl's is naturally appealing. Kohl's mission is to be the leading family-focused, value-oriented specialty department store offering quality exclusive and national brand merchandise to the customer in an environment that is convenient, friendly and exciting. Kohl's recently joined the MANIFEST 40 at the #37 position. (12/31/05)

#### Growth

The sales growth **forecast** for KSS has slowed from greater than 20% in recent years to 15% or lower in the last year or so.

Store growth is forecasted at 12% compared with a historical rate of 17-18% for 2001-2005. If a total of 835 stores are opened by year end 2006, store growth for 2006 will be 14% for the year. In retailing, monitoring projected growth in the total number of stores is an important component of projected growth. For Kohl's, geographic expansion will continue and top line growth potential will continue, but at slightly reduced levels from recent years.

Value Line projects long-term sales growth at 15.9%. Morningstar hails growth "dramatically greater" than other traditional department stores and expects Kohl's to "continue to take market share." S&P looks for sales to advance "13% or more in 2006" and cites continuing efforts to "inject newness" into product offerings, providing effective support for same-store sales results. Morningstar projects that sales growth will slow to an average of 12% over the next five years.

#### Profitability

Margins achieved have widened in recent years and the company seems to be in full recovery from some stumbles seen in 2003. Net margin for 2005 is projected at 6.4% and Value Line projects that long-term net margins will reach 6.9%, close to the record level (7.1%) achieved in 2002. KSS's average actual net margin for the trailing 5-year period is 6.4%.

#### Valuation

The industry average projected P/E is 15.0x and KSS has a projected annual P/E ratio of 20.0x. The PELT for retail stores is currently 2.00. KSS has a trailing 5-year average P/E of 30.0x. A growth rate of 12% delivers a suggested average P/E potential of 24x.



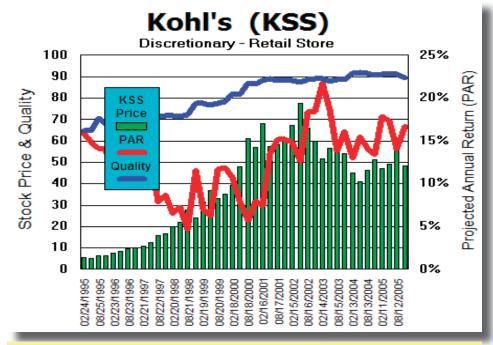
#### **Expected Returns**

Based on a price at the time of the study of \$48.60, the projected annual return was 17.6%.

#### **Quality & Conclusions**

With a financial strength rating of A, EPS predictability of 85 and growth and profitability characteristics that rank among the leading retail companies, Kohl's earns a quality rating of 91.2 (Excellent.)

The PAR expectations aren't as high as they were in late 2003, but the underlying forecasts (growth, P/E) are quite a bit lower and great things more achievable.



**Kohl's Corporation -- Expect Great Things?** The chronicle illustrates the historical high quality rating for Kohl's. The company uses an off-mall operating model and other low-cost strategies to enable attractive pricing to consumers. Operating profitability and sales growth has been consistently high relative to other retail stores. Although the PAR is not at all-time highs, the sales growth forecast and average projected P/E are lower and could be perceived as more easily achievable. The stock price drop during 2003 was the result of some bad decisions (leading to lower profit results) with product lines and inventories. Admitting mistake, Kohl's management has revived and restored its strategy.

### **PERT Worksheet-A Graph** (KSS)

Company KOHL'S CORPORATION

