

2 EVALUATING MANAGEMENT

Company **BED BATH & BEYOND INC**

(BBBY)

09/02/04

		1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	LAST 5	TRE	ND
		1994	1995	1990	1997	1990	1999	2000	2001	2002	2003	YEAR AVG.	UP	DOWN
A	% Pre-tax Profit on Sales (Net Before Taxes ÷ Sales)	11.6	11.1	11.1	11.4	11.6	11.5	11.8	12.2	13.4	14.5	12.7	UP	
В	% Earned on Equity (E/S ÷ Book Value)	27.1	25.5	25.0	24.1	23.1	22.9	20.8	19.7	20.3	19.8	20.7		DOWN

3 PRICE-EARNINGS HISTORY as an indicator of the future

This shows how stock prices have fluctuated with earnings and dividends. It is a building block for translating earnings into future stock prices.

		PRESE	INT PRICE	37.650	HIG	GH THIS YEAR	44.0	DOO LOW TH	IIS YEAR	33.880
Year		A PR	C Earnings Per		D Price Earn	E ings Ratio	F Dividend	G % Payout	H % High Yield	
		HIGH	LOW	Share		HIGH A ÷ C	LOW B ÷ C	Per Share	F ÷ C X 100	F ÷ B X 100
1	1999	19.7	11.2	0.46		43.3	24.7	0.000	0.0	0.0
2	2000	27.8	11.0	0.59		47.1	18.6	0.000	0.0	0.0
3	2001	36.5	18.7	0.74		49.4	25.3	0.000	0.0	0.0
4	2002	37.9	26.7	1.00		37.9	26.7	0.000	0.0	0.0
5	2003	45.0	30.2	1.31		34.4	23.0	0.000	0.0	0.0
6	TOTAL		97.8			212.1	118.3		0.0	
7	AVERAGE		19.6			42.4	23.7		0.0	
8 /	AVERAGE PRI	CE EARNINGS RAT	i0 33	.1	9	CURRENT PRIC	E EARNINGS RA	TIO	27.1	-
	-		d on Next 4 o	-]	Current	P/E Based o	on Last 4 qt	r. EPS [1.3

4 EVALUATING RISK and REWARD over the next 5 years

Assuming one recession and one business boom every 5 years, calculations are made of how high and how low the stock might sell. The upside-downside ratio is the key to evaluating risk and reward.

A HIGH PRICE NEXT 5 YEARS Avg. High P/E 42.4	30.0	X Estimate	High Earnings/Share	3.58	= Forec	cast High Price \$	i	107.4
(3D	07 as adj.)	_	<u> </u>			3		(4A1)
(a) Avg. Low P/E	23.7 2	20.0 x	Estimated Low Earnings/Share	1.31	1.39	= \$	27.8	
(d) //dg. 2001/2	(3E7 as adj.)	~ ~	19.6					
(b) Avg. Low Price of Last §	Years =		(3B7)					
(c) Recent Severe Market L	.ow Price =		26.7					
(d) Price Dividend Will Sup	nort Pres	sent Divd.	= 0.000	=	0.0)		
Selected Estimate Low Pric	High	n Yield (H)	0.000					27.8
						=	\$	(4B1)
C ZONING <u>107.4</u> (4A1) High Fored	cast Price Minus	3 27 (4E		quals	79.6 (C) Rai	nge. 1/3 of Rang	ge =	19.9 (4CD)
(4C2) Lower 1/3 =	(4B1)	27.8	to 47.	7 (B	uy) Note:	Ranges ch	anged to 2	25%/50%/25%
(4C3) Middle 1/3 =	· · ·	47.7	to 87.	F	- 57	indinged on	unged ee i	
(4C4) Upper 1/3 =		87.5	to 107.	(IVI	laybe)			
(4C4) Opper 1/3 -			101	• <u>4</u> (4A1) (Se	ell)	_		
Present Market Price of		37.	.650	is in the		Buy (4C5)		Range
D UP-SIDE DOWN-SIDE RATIO (F High Price (4A1) 107.	4 Minu	us Present Pric	37.650	-	.8	=	7.1	To 1
High Price (4A1) 107. Present Price 37. E PRICE TARGET (Note: This show	4 Minu 650 Mir ows the potentia	us Present Pric	xe 37.650	9	.9	.) =	7.1 (4D)	To 1
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High Price (4A1) 107. Present Price 37. E PRICE TARGET (Note: This show	4 Minu 650 Mir ows the potentia	us Present Pric	$\frac{37.650}{(4B1)} = \frac{37.8}{2.853}$	ve years in simple i	•9 interest terms) - 10	00 =	(4D) 185.3 (4E)	% Appreciation
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