

## 2 EVALUATING MANAGEMENT

Company TEVA PHARMACEUTICAL INDUS

(TEVA)

04/08/05

		1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	LAST 5	TREND	
		1995	1990									YEAR AVG.	UP	DOWN
1	% Pre-tax Profit on Sales (Net Before Taxes ÷ Sales)	16.2	10.0	14.4	11.8	14.0	14.0	17.2	19.7	23.8	25.6	20.1	UP	
I	8 % Earned on Equity (E/S ÷ Book Value)	20.0	13.9	20.1	15.1	18.2	14.2	19.2	21.5	17.8	16.9	17.9		DOWN

		RNINGS HIST	ORY as an indi	icator of the	e future					
		lana harra di shada da di	a second second set of a second set of the second sec	la a huillelle a hia ali fa		and take fortune	stant, and an			
1 hi:	s shows how stock pr		earnings and dividends. It ENT PRICE	is a building block to 32.300	or translating earnii HIGH THIS		stock prices. 34.	665 I OW T	HIS YEAR	22.820
		А	B	С		D	E	F	G	Н
	Year	PF	RICE	Earnings Per	F	Price Earning	gs Ratio	Dividend Per	% Payout	% High Yield
_		HIGH	LOW	Share	HI A÷	GH · C	LOW B ÷ C	Share	F ÷ C X 100	F ÷ B X 100
	2000	19.7	8.0	0.33	60	.6	24.6	0.055	16.9	0.7
	2001	18.6	12.1	0.53	35	.3	23.0	0.064	12.1	0.5
	2002	20.1	12.9	0.76	26	.4	17.0	0.090	11.8	0.7
	2003	31.2	17.3	1.07	29	.1	16.1	0.143	13.4	0.8
	2004	34.7	22.8	1.49	23	.3	15.3	0.198	13.3	0.9
	TOTAL		73.1		114	4.1	71.4		67.5	
	AVERAGE		14.6		28	.5	17.9		13.5	
t	AVERAGE PRI	CE EARNINGS RA	TIO 23	3.2	9 CURRE	ENT PRICE	EARNINGS R	ATIO	24.7	
			ed on Next 4 REWARD ove				Current	P/E Based o	n Last 4 q	tr. EPS [1.
	HIGH PRICE N Avg. High P/	E 28.5 (3D7 as ad	<b>24.8</b> X Estima	ate High Earnings	/Share	3.	22	= Forecast High Pric	ce \$	<b>79.9</b> (4A1)
в	(a) Avg. Lov		16.1	X Estimated Low	/ Earnings/Shar	e	1.49	= \$	24.0	
		v Price of Last 5 Yea	3E7 as adj.)	14.6						
				(3B7)						
	(c) Recent 3	Severe Market Low P	rice =	17.3						
	.,	Severe Market Low P		17.3	0.217		=	25.0		
	(d) Price Div	vidend Will Support	rice = Present Divd. High Yield (H)	=	0.217		=	25.0		24 0
	(d) Price Div Selected Est		Present Divd.	=			=	25.0	= \$	<b>24.0</b> (4B1)
с	(d) Price Div	vidend Will Support	Present Divd. High Yield <sup>(H)</sup>	=		Equals	=	25.0 Range. 1/3 of F	Range =	
с	(d) Price Div Selected Est ZONING 79.9 (4A1)	vidend Will Support	Present Divd. High Yield (H)	= 4.0 Low	0.009 Forecast Price	Equals	(C)		Range =	(4B1) 14.0 (4CD)
с	(d) Price Div Selected Est <b>ZONING</b> (4A1) (4C2)	vidend Will Support timate Low Price High Forecast P	Present Divd. High Yield (H)	= 4.0 Low	0.009 Forecast Price 38 65	.0	(C)	Range. 1/3 of F	Range =	(4B1) 14.0 (4CD)
с	(d) Price Div Selected Est <b>ZONING</b> (4A1) (4C2) (4C2)	vidend Will Support timate Low Price High Forecast P Lower 1/3 = (4B1)	Present Divd. High Yield (H) rice Minus 20	= Low 4B1) to to	0.009 Forecast Price 38 65	.0	(C)	Range. 1/3 of F	Range =	(4B1) 14.0 (4CD)
	(d) Price Div Selected Est <b>ZONING</b> (4A1) (4C2) (4C2)	vidend Will Support timate Low Price High Forecast P Lower 1/3 = Viddle 1/3 = Upper 1/3 =	Present Divd. High Yield (H) rice Minus 24.0 24.0 38.0 65.9	= Low 4B1) Low to to to to	0.009 Forecast Price 38 65	.0 .9 .9	(C) (Buy) : (Maybe) (4A1) (Sell)	Range. 1/3 of F Note: Ranges Buy	Range =	(4B1) 14.0 (4CD)
	(d) Price Div Selected Est ZONING (4A1) (4C2) (4C3) (4C3) (4C4) Present Market F	vidend Will Support timate Low Price High Forecast P Lower 1/3 = Viddle 1/3 = Upper 1/3 = Price of	Present Divd. High Yield (H) rice Minus 24.0 24.0 38.0 65.9 32	= Low 4B1) to to to to 2.300	0.009 Forecast Price 38 65 79	.0 .9 .9	(C) (Buy) : (Maybe) (4A1) (Sell)	Range. 1/3 of F Note: Ranges Buy	Range =	(4B1) <b>14.0</b> (4CD) <b>25%/50%/25%</b>
	(d) Price Div Selected Est ZONING (4A1) (4C2) (4C3) (4C3) (4C4) Present Market F	vidend Will Support         timate Low Price	Present Divd. High Yield (H) rice Minus 24.0 24.0 38.0 65.9	= Low 4B1) to to to to 2.300 Loss)	0.009 Forecast Price 38 65 79	.0 .9 .9	(C) (Buy) : (Maybe) (4A1) (Sell)	Range. 1/3 of F Note: Ranges Buy	Range =	(4B1) <b>14.0</b> (4CD) 25%/50%/25%
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D	(d) Price Div Selected Est ZONING (4A1) (4C2) (4C3) (4C3) (4C4) Present Market F UP-SIDE DOWN High Price (4 Present Price	vidend Will Support         timate Low Price        High Forecast P         Lower 1/3 =	Present Divd.           High Yield         (H)           rice Minus         24.0           38.0         65.9           32         32           tial Gain vs. Risk of         Minus Present P            Minus Low Pri	= Low 4B1) to to to to to to 2.300 Loss) rice32 ce4B1) 24	0.009 Forecast Price 38 65 79 7.300 4.0	0 9 	(C) (Buy) : (Maybe) (4A1) (Sell) e 47.6 8.3	Range. 1/3 of F Note: Ranges Buy (44	Changed to 2	(4B1) <b>14.0</b> (4CD) <b>25%/50%/25%</b> Range
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D	(d) Price Div Selected Esi ZONING 79.9 (4A1) (4C2) (4C3) I (4C4) Present Market F UP-SIDE DOWN- High Price ( <u>4</u> Present Price PRICE TARGET High Price ( <u>4</u> Present Market S-YEAR PO	vidend Will Support         timate Low Price	Present Divd. High Yield (H) rice Minus 24.0 38.0 65.9 32 tial Gain vs. Risk of Minus Present P Minus Low Pri- the potential market 300 = (	= Low 4B1) Low to to to to to to to to to to 2: 300 Loss) rice 32 ce (4B1) 2: price appreciation 2.474 ciation with dividend	0.009 Forecast Price 38 65 79300 4.0		(C) (Buy) : (Maybe) (4A1) (Sell) e 47.6 8.3 s in simple inter 247.4 e Value: 1 eturn. It provides a s	Range. 1/3 of F Note: Ranges Buy (41 = rest terms.) ) - 100 = L06.5% Pro:	Range =	(4B1) <b>14.0</b> (4CD) <b>25%/50%/25%</b> Range To 1 % Appreciatio <b>2 Value: 91</b> .
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## PERT Worksheet-A Graph Company TEVA PHARMACEUTICAL INDUS (TEVA)



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TE\	/A F	PHAF	RM. (#	ADR)	NDQ-T	EVA	R F	ecent Rice	29.08	B P/E Rati	₀ <b>19.</b>	<b>O</b> (Traili Media	ng: 21.1 an: NMF <b>)</b>	RELATIV P/E RATI		2 div'd Yld	0.7	7%	VALU LINE		
		2 Raised								_	High: Low:	19.7 8.0	18.6 12.1	20.1 12.9	31.2 17.3	34.7 22.8					Range
SAFET		3 New 10		LEGEN	NDS 1.0 x "Cast	h Flow″p s	h					0.0							2007	2008	120
TECHN		4 Raised	12/31/04	67% Div	elative Pric 4/93	e Strength															100 80
		= Market)	ONS	2-for-1 sp 2-for-1 sp 2-for-1 sp	olit 12/02											2-for-	1				-64
	Price		Ann'l Tota Return	Options: "	Yes	ates recess	ion							2-fo	r 1	+					48
High Low		(+90%) (+20%)	18% 6%											2-10	լլլյի	יייין ווון	•				
Inside	r Deci: FMA		JASO								2-	for-1	ւ վև	unit	1 <sup>11</sup>	•					20 16
to Buy Options		0000	0 0 0									∎ III		#+ <sub>1</sub> 1'1							12
to Sell	0 0 0	0000	0000									∕	[					% то	T. RETUR		_8
	1Q2004		4 3Q2004	Percen	t 30 <b>-</b>							<u> </u>						1.1	THIS STOCK 6.0	VL ARITH. INDEX 17.2	
to Buy to Sell	238 245	5 155	5 251	shares traded	20 - 10 -									<u> </u>	<u>↓</u> ↓	<u> </u>		1 yr. 3 yr. 5 yr.	97.6 237.9	43.9 76.6	F
Hid's(000) 1988	<b>1989</b>		305556 <b>1991</b>		1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005		JE LINE PU		07-09
												3.42	4.05	4.78	5.90	8.05	9.15		er ADR		11.35
												.48	.76	.94	1.36 1.09	2.00 1.40	2.20 1.60		Flow" per gs per ADF		2.65 2.00
		_										.07	.06	.09	.14	.20	.20	Div'ds	Decl'd per	ADR <sup>B</sup>	.40
												.17	.22 2.69	.30 3.48	.37 5.92	.35 8.35	.40 9.85		pending p alue per A		.50 14.35
		_		_								511.67	512.34	526.40	555.40	600.00		Equiv A	ADRs Outs	ťg D	600.00
												46.5 3.02	28.9 1.48	21.4	22.5 1.28	21.5 1.10		•	in'l P/E Ratione P/E Ratione P/E Ratione Ratione Ratione Ratione Ratione Ratione Ratione Ratione Ratione Ration In the Ratione R		22.0 1.45
	-											.4%	.5%	.6%	.6%	.7%			n'l Div'd Y		.9%
			as of 12/									1749.9	2077.4	2518.6	3276.4	4825	5500				6800
LT Debt				Yrs \$985 st \$35.0 n								19.4% 95.0	23.4%	24.3% 86.8	27.9%	30.5% 220	30.0% 220		ing Margin iation (\$m		30.0% 250
Leases	. Uncar	oitalized	Annual re	20% o) 16.\$ntals	f Cap'l) 5 mill.							148.4	278.2	410.3	626.0	960	1105	Net Pro	ofit (\$mill)	,	1350
Pensio	n Asset	ts \$52.7 r ities \$86	nill.					· · ·				28.6% 8.5%	18.7% 13.4%	17.0%	19.0% 19.1%	23.0% 19.9%	23.0% 20.0%		Tax Rate		23.0% 20.0%
			.0 mm.									825.1	1439.8	1377.2	2021.5	2100			g Cap'l (\$r	nill)	5500
Pfd Sto	CK Non	е						·				813.9	1246.9 1380.7	1152.2 1829.4	815.4 3289.4	1730 5000		-	erm Debt (		1730 8600
				. (80% o mmon sha								1151.3 8.6%	1300.7	14.6%	15.7%	14.5%	14.5%		uity (\$mill on Total C		13.5%
MARKE	T CAP	: \$16.2 b	illion (Lar	rge Cap)	·							12.9%	20.2%	22.4%	19.0%	19.0%	18.5%		on Shr. Ec		15.5%
CURRE	LL.)	SITION	2001	2002 1								10.5%	17.8%	19.9% 11%	16.7% 12%	17.0% 12%	16.5% 11%		ed to Com ds to Net F	•	13.0% 18%
Cash A Receiva	ables		651.2	855.8	1379.4	BUSIN	ESS: Te	va Pharr	naceutical	Industr	ies Limite	ed, based	d in Is-	ple scle	erosis. Ac	quired S	icor in J	January,	2004. Ha	is about	13,000
Invento Other	,		570.1 166.5	218.9	1004.6				ceutical co pric and pr										ors own ap President a		
Current Accts F			531.6	408.4	3716.4 533.1	tive ph	armaceu	tical ingr	edients. N	learly 9	0% of sa	ales are	derived	Makov.	Incorpor	ated: Isr	ael. Add	dress: 5	Basel St	treet, P.	.O. Box
Debt D Other	ué		206.5	738.5 377.3	645.0 516.8				and Europ branded o						www.teva			. relepri	one: 972-	3-920-77	207. 10-
Current				1524.2					oceuti										well r		
		ES Pas DR) 10 Yr			'07-'09				<b>sitive</b> ted fro										escript at mar		
Sales "Cash I				18	5.0% 8.0%	erate	ed b	y Te	va's l	key	drug	prod	luct,	has	been	expai	nding	for	Copaz	xone,	and
Earning	ids			2	7.0% 4.0%				the tro the ac										eneric: etition		
Book V					4.0%	man	ufactı	irer o	f injec	table	gener	ric dru	ıgs),	to in	tensif	y, and	l prici	ing v	olatilit	y has	s yet
Cal- endar			' SALES (\$ ) Sep.30	Dec.31	Full Year		the launch of several new generic s. Notably, we think <i>Gabapentin</i> ,						to abate. Although the launch of a new drug, <i>Agilect</i> , for Parkinson's Disease, ap-								
2001 2002			6 505.7 0 631.3		2077.4	Teva	a's generic version of Pfizer's epilepsy g, <i>Neurontin</i> , contributed meaningfully						pears to be imminent (probably sometime in the first half of 2005), the sales poten-								
2003	545. 757.	4 764.	4 812.6	6 942.0	3276.4	0			<i>1</i> , conti nce rec										the sa enoug		
2004 2005	1052. 1300			3 1348.9 1450	4825 5500	last	quart	er. As	ssumin	g the	e com	pany	held	pensa	ate fo	r the	decel	lerati	on of		
Cal-		EARNING	S PER ADF	۲A	Full				operat v rose						ixone a it adv				ne 3- 1	to 5-	vear
endar 2001				Dec.31	Year	year	We f	ïgure	per-sh	are e	arning	gš in 2	2004	haul	will	depe	nd o	n the	e rollo	ut of	f ad-
2002	.10 .16	.17	.15 .18	.16 .25	.53 .76				Note t ased o										dering n the		
2003 2004	.25 .32		.27 .38	.33 <b>.38</b>	1.09 <b>1.40</b>	shar	e cou	nt, wl	hich, a	s per	new	FASE	B ac-	phar	maceu	tical	mark	et, we	e believ	ve Te	va is
2005	.37	.40	.40	.43	1.60				hat we potenti										uce n and b		
Cal- endar			VIDENDS	PAID <sup>B</sup> Dec.31	Full Year	from	the	hypot	hetica	l con	versio	n of	con-	grow	th. W	e're k	eepin	g our	long-	term	pro-
2001	.016				.06				ires. W to th										e side, n <b>ues l</b>		
2002 2003	.023 .034	.02	.02	.023	.09 .14	shar	e cou	nt to r	eflect	this, '	which	adver	rsely	tract	tive o	hoic	e, ba	sed o	on its	favo	rable
2004	.034				.14				earning ed that										thwhi to 200		
2005									net fig						isan F				Januar		
	ed on I	U.S. GA	AP. Dilute	ed earning	gs. cuss	sed in tex	t. Next e	earnings	report due	early		intangibl	es. At 1	2/31/03:	\$927 mil	I., Cor	npany's ck's Pric	Financi	al Streng	th	A 60

(A) Based on U.S. GAAP. Diluted earnings: Cussed in text. Next earnings report due earny (C) Incl. Intangules. At 12/31/03: \$927 mill., February.
 (Y) FPS may not add to total due to pending restatement related to new FASB rule dis (B) Dividends historically paid late March, early ADR.
 (D) In millions, adjusted for stock splits. Each ADR equals one common share.

Stock's Price Stability Price Growth Persistence Earnings Predictability 60 85 55

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