

2 EVALUATING MANAGEMENT

Company SYSCO CORPORATION

(SYY)

10/01/04

		1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	LAST 5 YEAR AVG.	TRE	ND
		1,1,1,2	1,1,1,0	1,227	1990	1,7,7,7	2000	2001	2002				UP	DOWN
A	% Pre-tax Profit on Sales (Net Before Taxes ÷ Sales)	3.4	3.4	3.4	3.5	3.4	3.9	4.4	4.7	4.8	5.0	4.6	EVEN	
В	% Earned on Equity (E/S ÷ Book Value)	18.0	18.6	21.0	23.5	25.0	26.0	27.3	31.0	34.6		29.7		NMF

3 PRICE-EARNINGS HISTORY as an indicator of the future

This shows how stock prices have fluctuated with earnings and dividends. It is a building block for translating earnings into future stock prices.

		PRESE	NT PRICE	30.670	HIGH THIS YEAR		41.2	tow TH	IS YEAR	29.480	
	Year	A PR	C Earnings	D Price Earni		E ings Ratio	F Dividend	G % Payout	H % High Yield		
		HIGH	LOW	- Per Share		HIGH A ÷ C	LOW B ÷ C	Per Share	F ÷ C X 100	F ÷ B X 100	
1	2000	21.7	13.1	0.69		31.4	18.9	0.170	24.6	1.3	
2	2001	30.4	19.4	0.88	-	34.6	22.0	0.260	29.5	1.3	
3	2002	30.4	21.8	1.01	30.0		21.5	0.320	31.7	1.5	
4	2003	32.6	21.3	1.18		27.6	18.0	0.400	33.9	1.9	
5	2004	41.3	28.5	1.36		30.3	21.0	0.610	44.9	2.1	
6	TOTAL		104.0			57.9	57.9		164.6		
7	AVERAGE		20.8			29.0	19.3		32.9		
8	AVERAGE PRI	CE EARNINGS RAT	0 24	.1	9	CURRENT PRIC	CE EARNINGS RA	TIO	22.2	•	
	Proj. P/E	[19.86] Based	l on Next 4 o	tr. EPS [1	. 5	4]	Current	P/E Based o	n Last 4 qt	r. EPS [1.38	

4 EVALUATING RISK and REWARD over the next 5 years

Assuming one recession and one business boom every 5 years, calculations are made of how high and how low the stock might sell. The upside-downside ratio is the key to evaluating risk and reward.

	_ X Estimate	e High Earnin	gs/Share	2.39		= Forecast I	High Price \$		57.1	(111)
10j.)										(4A1)
	.0 X	Estimated L	ow Earnings/Share	1.3	61	.38 =	\$	23.5		
$ars = \frac{1}{2}$		20.8								
Price =										
		_	0.520	_		24.3				
			0.021			2110				
							= \$	§		
		-			22.6				. ,	
² rice Minus			ow Forecast Price E	quals	(C)	Range.	1/3 of Range	9 =	(4CD)	
1) 2	23.5	to	31.	. 9	(Buv)	Note: Ra	anges cha	nged to 2	25%/50%/	25%
3	31.9	to	48.	.7	_ (.,)		J	5		
4	48.7	to	57.	.1 (441)						
	30	670					Busz			_
	50.	.070		is in the			(4C5)			Range
Minus	Present Pric	ce	23.5	=	26.4		=	3.7 (4D)	ī	⁻ o 1
Minus	Present Pric	ce		=	7.2	st terms.)	=		T	⁻ o 1
Minus	Present Pric	ce (4B1) ce appreciat	23.5 ion over the next fi	-	7.2		=	(4D)		
Minus	Present Pric	ce	23.5	-	7.2		=			o 1
Minus Minus Minu the potential	Present Pric	ce (4B1) ce appreciat	23.5 ion over the next fi	-	7.2 nple interes	_) - 100 =		(4D) 86.2 (4E)	% Ap	preciation
Minus Minu the potential	Present Price us Low Price I market pric = (ce (4B1) ce appreciati 1.862	23.5 ion over the next fi) X 100 = (nd yield to get an estimate	180 Relative	7.2 apple interes 5.2 Value provides a sta) - 100 = : 92.1%	Proj.	(4D) 86.2 (4E) Relativ ad growth stocks.	% Ap	preciation
Minus Minu the potential	Present Price us Low Price I market pric = (ce (4B1) ce appreciati 1.862	23.5 ion over the next fi) X 100 = (180 Relative	7.2 apple interes 5.2 Value provides a sta) - 100 = : 92.1%	Proj.	(4D) 86.2 (4E) Relativ ad growth stocks.	% Ap	preciation
Minus Minu the potential .670	Present Price us Low Price I market price = (ce (4B1) cce appreciati 1.862 ation with divider	23.5 ion over the next fi) X 100 = (nd yield to get an estimate	18 (Relative te of total return. It ssed as a simple r.	7.2 pple interes 5.2 Value provides a sta ate; use the ta) - 100 = : 92.1% andard for comp able below to o	Proj. Dearing income and convert to a cor	(4D) 86.2 (4E) Relativ ad growth stocks.	% App	preciation
Minus Minus Minu Minu the potential .670 This combines 0.52	Present Price us Low Price I market price = (ce (4B1) cce appreciati 1.862 ation with divider	23.5 ion over the next fi) X 100 = (nd yield to get an estimation ote: Results are express	18 (Relative te of total return. It ssed as a simple r.	7.2 pple interes 5.2 Value provides a sta ate; use the ta) - 100 = : 92.1% andard for comp able below to o	Proj. Dearing income and convert to a cor	(4D) 86.2 (4E) Relativ ad growth slocks. mpound rate.	% App	preciation
Minus Minus Minu Minu Minu the potential .670 This combines .0.52 .30.670	Present Price us Low Price I market price = ((4B1) cce appreciati 1.862 ation with divider No = 0.	23.5 ion over the next fi) X 100 = (nd yield to get an estimat ote: Results are expres 017 X 100	$\frac{186}{\text{Relative}}$ Relative <i>le of total return. It</i> sissed as a simple r $0 = \frac{1}{(5)}$	7.2 pple interes 5.2 Value provides a sta ate; use the ta) - 100 = : 92.1% andard for comp able below to a resent Yield	Proj. Dearing income and convert to a cor	(4D) 86.2 (4E) Relativ ad growth slocks. mpound rate.	% App	preciation
Minus) Minu the potential .670 This combines 30.670 EARS	Present Price us Low Price I market price = ((4B1) cce appreciati 1.862 ation with divider No = 0.	23.5 ion over the next fi) X 100 = (nd yield to get an estimat ote: Results are expres 017 X 100	$\frac{186}{\text{Relative}}$ Relative te of total return. It issed as a simple r $0 = \frac{1}{(5)}$	7.2 a Value provides a state; use the ta 2 =	_) - 100 = : 92.1% andard for comp able below to a resent Yield 55	Proj. Proj. convert to a cor or % Returne 0.6	(4D) 86.2 (4E) Relativ ad growth slocks. mpound rate.	<u>% Ap</u> e Value e Price	e: 82.4
Minus Minus Minu the potential .670 This combines 0.52 30.670 EARS aars	Present Price us Low Price I market price = (ce	23.5 ion over the next fi) X 100 = (nd yield to get an estimat ote: Results are expres 017 X 100	$\frac{186}{\text{Relative}}$ Relative te of total return. It issed as a simple r $0 = \frac{1}{(5)}$	7.2 apple interess 5.2 • Value provides a sta ate; use the ta • 7 A)	_) - 100 = : 92.1% andard for comp able below to a resent Yield 55	Proj. paring income ar convert to a cor or % Returne 0.6 .670	(4D) 86.2 (4E) Relativ ad growth slocks. mpound rate.	% Ap e Value e Price 1.9 (5B)	e: 82.
Minus Minus Minu the potential .670 This combines 0.52 30.670 EARS aars	Present Price us Low Price I market price = (ce	23.5 ion over the next fi) X 100 = (nd yield to get an estimation ote: Results are express 017 X 100 % Payout (3672)	$\frac{186}{\text{Relative}}$ Relative te of total return. It issed as a simple r. $D = \frac{1}{(5)}$ Reserved	7.2 apple interess 5.2 Value provides a state; use the tate 7 P 2 = t Price \$	_) - 100 = : 92.1% andard for comp able below to a resent Yield 59 30 Average	Proj. Proj. paring income ar convert to a cor or % Returne 0.6 .670 yield	(4D) 86.2 (4E) Relativ <i>ad growth stocks.</i> mpound rate. <i>ad on Purchas</i> = P.A.R. 1.5%	% Ap e Value e Price 1.9 (5B)	*: 82.4 *: 82.4 % Ret. 1.3%
Minus Minus Minu the potential .670 This combines 0.52 30.670 EARS aars	Present Price us Low Price I market price = (ce	23.5 ion over the next fi) X 100 = (and yield to get an estimate ote: Results are express 017 X 100 % Payout (36.2)	$\frac{186}{\text{Relative}}$ Relative te of total return. It issed as a simple r. $D = \frac{1}{(5)}$ Reserved	7.2 apple interess 5.2 Value provides a state; use the tate 7 P 2 = t Price \$	_) - 100 = : 92.1% andard for comp able below to a irresent Yield 55 30	Proj. Proj. paring income ar convert to a cor or % Returne 0.6 .670 yield	(4D) 86.2 (4E) Relativ Ad growth stocks. mpound rate. ed on Purchas = P.A.R.	% Ap e Value e Price 1.9 (5B)	2: 82.4
	adj.) 3 17 (3E7 as adj.) ars = Price = <u>Presei</u> High \ Price Minus 1)	adj.) / Edulination (3E7 as adj.) / (3E7 as a	adj.) 3 17.0 X Estimated Light Edition (3E7 as adj.) ars = 20.8 (3B7) Price = 21.3 Price = 21.3 Price Minus 23.5 (4B1) Lo 31.9 to 30.670	adj.) A Estimated high Editing Gradie 3 17.0 (3E7 as adj.) X Estimated Low Earnings/Share ars = 20.8 (3B7) 21.3 Price = 21.3 High Yield 0.520 High Yield 0.021 Price Minus 23.5 (4B1) Low Forecast Price E 1) 23.5 to 31.9 to 48. 48.7 to 57.	adj.) X Estimate high Earnings charce 3 17.0 (3E7 as adj.) X Estimated Low Earnings/Share ars = 20.8 (3B7) (3B7) Price = 21.3 Present Divd. = High Yield (H) 0.021 = Price Minus 23.5 (4B1) Low Forecast Price Equals 1) 23.5 10 31.9 10 57.1 30.670 is in the	adj.) 0 0 0 1 <td>adj.) A Estimate High Edinings/Share 1.36 1.38 = (3E7 as adj.) 20.8 (3B7) = 21.3 = 24.3 Price = 21.3 0.520 = 24.3 = = 24.3 Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1) 23.5 to 31.9 (Buy) Note: Ra 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the </td> <td>adj.) X Estimate high Eanings/Share 1.36 1.38 = \$ (3E7 as adj.) 20.8 (3B7) = 24.3 Price = 21.3 = 24.3 = = Price = 23.5 0.520 = 24.3 = = Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1/3 of Range 1/3 of Range 1) 23.5 to 31.9 (Buy) Note: Ranges cha 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the Buy (Sell) (4C5)</td> <td>adj.) A Estimate high Earnings/Share 1.36 1.38 = \$ 23.5 (3E7 as adj.) 20.8 (3B7) = 23.5 Price = 21.3 = 24.3 $\frac{Present Divd.}{High Yield}$ = 0.520 = 24.3 Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1/3 of Range = 1) 23.5 to 31.9 (Buy) Note: Ranges changed to 2 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the Buy Buy</td> <td>adj.) A Estimate high Eahnings of all of a sadj. I 1.36 I .38 = \$ 23.5 (3E7 as adj.) ars = 20.8 I .36 I .38 = \$ 23.5 Price = 21.3 $(3B7)$ = 24.3 = \$ 23.5 Price = 21.3 = \$ 23.5 (4B1) = \$ 23.5 Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1/3 of Range = 8.4 1) 23.5 to 31.9 (Buy) Note: Ranges changed to 25%/50%/ 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the Buy (4C5)</td>	adj.) A Estimate High Edinings/Share 1.36 1.38 = (3E7 as adj.) 20.8 (3B7) = 21.3 = 24.3 Price = 21.3 0.520 = 24.3 = = 24.3 Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1) 23.5 to 31.9 (Buy) Note: Ra 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the	adj.) X Estimate high Eanings/Share 1.36 1.38 = \$ (3E7 as adj.) 20.8 (3B7) = 24.3 Price = 21.3 = 24.3 = = Price = 23.5 0.520 = 24.3 = = Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1/3 of Range 1/3 of Range 1) 23.5 to 31.9 (Buy) Note: Ranges cha 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the Buy (Sell) (4C5)	adj.) A Estimate high Earnings/Share 1.36 1.38 = \$ 23.5 (3E7 as adj.) 20.8 (3B7) = 23.5 Price = 21.3 = 24.3 $\frac{Present Divd.}{High Yield}$ = 0.520 = 24.3 Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1/3 of Range = 1) 23.5 to 31.9 (Buy) Note: Ranges changed to 2 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the Buy Buy	adj.) A Estimate high Eahnings of all of a sadj. I 1.36 I .38 = \$ 23.5 (3E7 as adj.) ars = 20.8 I .36 I .38 = \$ 23.5 Price = 21.3 $(3B7)$ = 24.3 = \$ 23.5 Price = 21.3 = \$ 23.5 (4B1) = \$ 23.5 Price Minus 23.5 Low Forecast Price Equals 33.6 Range. 1/3 of Range = 8.4 1) 23.5 to 31.9 (Buy) Note: Ranges changed to 25%/50%/ 31.9 to 48.7 (Maybe) 48.7 (Maybe) 30.670 is in the Buy (4C5)

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PERT Worksheet-A

Company SYSCO CORPORATION

(SYY)

	SINCE 1951		QUAF	RTERLY	DATA	LAST 12 MONTHS DATA											
PERIOD	Ef	PS	PRE	-TAX PRO	FIT	SALES		INCOME TAX	EPS	PRE-TAX	PRE-TAX PROFIT		INCOME TAX		% CHANG		ЭЕ
FERIOD	\$	% CHANGE	\$ MIL	% SALES	% CHANGE	\$ MIL	% CHANGE	RATE	\$	\$ MIL	% SALES	MIL	\$ MIL	% RATE	EPS	PRE-TAX PROFIT	SALES
09/98								38.8						38.7			
12/98	0.13		141.64	3.3		4,246.70		39.0						38.8			
03/99	0.11		118.98	2.9		4,164.88		37.8						38.6			
06/99	0.18		191.60	4.0		4,818.63		38.8						38.6			
09/99	0.16		171.84	3.7		4,657.03		37.9	0.57	624.05	3.5	17,887.2	239.5	38.4			
12/99	0.17	28.9	178.69	3.8	26.2	4,651.54	9.5	38.4	0.61	661.10	3.6	18,292.1	252.7	38.2			
03/00	0.16	40.9	165.85	3.5	39.4	4,722.94	13.4	37.6	0.66	707.96	3.8	18,850.1	270.4	38.2			
06/00	0.22	22.9	234.24	4.4	22.3	5,271.76	9.4	38.2	0.70	750.61	3.9	19,303.3	285.5	38.0			
09/00	0.22	34.4	233.13	4.3	35.7	5,360.17	15.1	37.8	0.75	811.90	4.1	20,006.4	308.6	38.0	30.9	30.1	11.8
12/00	0.21	27.3	225.79	4.3	26.4	5,290.53	13.7	37.1	0.80	859.00	4.2	20,645.4	323.9	37.7	30.3	29.9	12.9
03/01	0.21	35.5	225.69	4.2	36.1	5,344.50	13.2	36.9	0.85	918.85	4.3	21,267.0	344.8	37.5	29.8	29.8	12.8
06/01	0.26	20.9	282.05	4.9	20.4	5,789.30	9.8	37.3	0.90	966.66	4.4	21,784.5	360.7	37.3	28.8	28.8	12.9
09/01	0.24	11.6	265.51	4.6	13.9	5,828.68	8.7	38.7	0.92	999.04	4.5	22,253.0	375.0	37.5	22.7	23.0	11.3
12/01	0.24	14.3	256.73	4.6	13.7	5,590.97	5.7	37.2	0.95	1,029.98	4.6	22,553.4	386.7	37.5	19.5	19.9	9.
03/02	0.23	9.5	245.16	4.4	8.6	5,620.32	5.2	36.9	0.97	1,049.45	4.6	22,829.3	394.0	37.5	14.1	14.2	7.
06/02	0.31	19.2	333.47	5.3	18.2	6,310.54	9.0	37.9	1.02	1,100.87	4.7	23,350.5	414.9	37.7	14.0	13.9	7.3
09/02	0.28	16.7	295.67	4.6	11.4	6,424.42	10.2	37.2	1.06	1,131.03	4.7	23,946.3	421.9	37.3	15.2	13.2	7.
12/02	0.28	16.7	298.89	4.7	16.4	6,348.80	13.6	37.8	1.10	1,173.19	4.7	24,704.1	439.3	37.4	15.8	13.9	9.
03/03	0.26	13.0	272.73	4.3	11.2	6,395.28	13.8	37.3	1.13	1,200.76	4.7	25,479.0	450.7	37.5	16.5	14.4	11.
06/03	0.37	19.4	393.10	5.6	17.9	6,971.84	10.5	38.3	1.19	1,260.39	4.8	26,140.3	474.2	37.6	16.7	14.5	11.9
09/03	0.32	14.3	339.53	4.8	14.8	7,134.28	11.0	38.1	1.23	1,304.25	4.9	26,850.2	493.6	37.8	16.0	15.3	12.
12/03	0.33	17.9	355.24	5.0	18.9	7,036.52	10.8	38.5	1.28	1,360.60	4.9	27,537.9	517.5	38.0	16.4	16.0	11.
03/04	0.30	15.4	318.41	4.5	16.8	7,025.59	9.9	37.5	1.32	1,406.28	5.0	28,168.2	535.8	38.1	16.8	17.1	10.0
06/04	0.43	16.2	456.26	5.6	16.1	8,139.02	16.7	38.0	1.38	1,469.44	5.0	29,335.4	558.8	38.0	16.0	16.6	12.3
																	
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A	вс	D	E	F	G	н		J	K L	M	N	0	P	Q	R	s	т

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PERT Worksheet-A Graph

